R2-QI-6

"My Attending Really Wants it!" Manual Clinical Decision Support Adjudicating the "Better Look" Inpatient MRI at an Academic Medical Center

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Problem Description

- Our institution has ranked #1 for inpatient MRI utilization (AAARAD survey) amongst academic medical centers repeatedly. 32 per 100 admissions.
- Main hospital:
 - 2 inpatient MRI scanners and approximately 632 licensed beds.
 - High volume of inpatient MRI orders → long turnaround (TATs)
- Body MRI studies are typically the least urgent c/w urgent neurological and spinal studies. Generally, inpatient MRI studies are not reimbursed and not relevant to the inpatient clinical care. Adds to length-of-stay (LOS) and costs.
- Complex patient population with consultant-driven recommendations
 - Hierarchical primary team structure with the most junior team member often placing the order for the imaging study
 - Ordering clinician often unsure of indication for study
- Clinical decision support (CDS): impact on reducing imaging utilization



Fishbone analysis of the Problem





OBJECTIVES

• We devised a Google forms based questionnaire applied to all inpatient body MRI orders to probe the urgent need for an inpatient MRI walking ordering clinicians through a series of questions using a manual clinical decision support (CDS) dialogue.

• Specific Aims:

- 1. Potentially cancel inappropriate studies or redirect nonurgent MRI orders to the outpatient setting
- 2. Understand ordering patterns to identify whether inpatient MRIs were recommended by non-radiology consultants or from recommendations from our own imaging studies, offering potential opportunity for internal improvement
- 3. Confirm an appropriate indication for the inpatient MRI order



METHODOLOGY: Intervention

9-item Google questionnaire for all Inpatient body MRI requests

- Questions were designed to probe the thought process driving the order
- House-staff protocoling body MRIs completed the questionnaire after discussion with the ordering clinician

- What inpatient management decision(s) will be affected by this inpatient MRI?
- 2. What specific clinical question(s) of information needed will impact inpatient care?
- 3. If the answers to both of the preceding 2 questions is "uncertain," why should an inpatient MRI be performed?
- 4. Are there diagnostic tests related to the key clinical questions(s) that have not provided sufficient information?
- 5. Was this exam recommended by Radiology or another consulting service?
- 6. Is there an urgent procedure or management decision to be undertaken during this hospitalization that is contingent on the results of this MRI?
- 7. Could this MRI be performed after discharge?
- 8. If this MRI cannot or possibly cannot be performed after discharge, please state the possible reasons.
- 9. Please enter the final disposition for this inpatient MRI order.



METHODOLOGY

Study of the interventions

- Question #9 (final disposition) was considered the outcome of the intervention
- Percentage of orders canceled + intend to scan as an outpatient (OPconverted) were considered evidence of <u>impact of the intervention</u>

Additional Measures

- Percentage of orders with no known indications (Q3)
- Percentage of consultant/Radiology-driven orders (Q5)
- Trends in reasons why the study cannot be performed as an outpatient (Q8)
- We considered the possibility that other factors could lead to canceled orders: baseline data from 1500 body MRI orders preceding the study showed a 0.6% cancellation rate.



RESULTS

- 846 responses (each representing an order for IP body MRI)
- Assumed the IP-OP conversion rate pre-intervention = 0%
- Increase in IP body MRI cancellation rate from 0.6% to 3.9% following implementation.
 - Supplemented by IP→OP conversion rate of 5.1%
- Overall decrease in IP body MRI studies = 8.4%
- 13.2% with no management decision or clinical question (Q2)
- Outside recommendations (Q5):
 - 582 recommended by consultant = 68.8%
 - 136 recommended by Radiology = 16.1%





Please enter the final disposition for this inpatient MRI order: 830 responses





- Proceed with study on an urgent basis
- On hold; obtaining more information
- Intend to scan as an outpatient



DISCUSSION



- Knowledge Gap:
 - Requires a longer screening process for patient safety compared to other modalities
 - MRI is time-consuming with more time-efficient imaging alternatives
 - Limited capacity and availability compared with other imaging modalities

Top Causes of inpatient MRI over-utilization:

1. Orders from subspecialty consultants

- 2. Recommendations from prior CT/US imaging reports (not specified whether outpatient)
- **3.** Junior residents may place orders without understanding the relevance to inpatient management, framing it as getting a "better look" or based on "attending preference"



DISCUSSION

- Vast majority of the orders originated from consultant or Radiology: 68.8% + 16.1% = 84.9% (recommendations)
 - Primary team/ordering clinician unfamiliar with the indication or unable to explain the rationale
 - Opportunity for workflow improvements:
 - Add consultant to IP MRI orders
 - Review IP imaging studies recommending MRI
- Significant proportion likely amenable to IP-OP conversion: 17.1% yes + 23.3%maybe = 40.4%
 - Likely that many "may be" amenable to IP-OP conversion are appropriate to defer to OP
 - Results suggest substantial opportunity for improvement



LIMITATIONS & CONCLUSIONS

• Limitations:

- Single-institution project with idiosyncratic culture and processes
- Team structure leading to discussion with junior team member limited ability to obtain actionable information
- Final disposition unknown for 55 orders (6.5%)

• Conclusions:

- Manual clinical decision support reduces inappropriate IP body MRI utilization: Radiology serving in a consultative capacity has the potential to optimize utilization
- Opportunities for improvement:
 - Attach consultants to IP MRI orders and work with them to optimize recommendations
 - Care coordination: develop infrastructure to facilitate IP-to-OP conversion (i.e., schedule, obtain preauthorization, arrange for results communication, etc.)

