

IMPLEMENTATION OF COMPREHENSIVE UNIT-BASED SAFETY PROGRAM FOR THE PREVENTION OF CATHETER ASSOCIATED BLOODSTREAM INFECTIONS

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BACKGROUND

- The growing use of peripherally inserted central catheters (PICC) has led to the recognition of the risk of central line-associated bloodstream infections (CLABSIs).
 - Historical data (2019) Incidence of CLABSI per 1000 central line days in a surgical ward at a teaching hospital was high (11.5%)
- CLABSIs can cause mortality, increase morbidity and length of stay, and result in higher health costs (Rosenthal et al., 2009).
- Comprehensive Unit-Based Safety Programs (CUSP) are sustainable models to reduce CLABSIs
 - developed by Johns Hopkins Quality and Safety Research Group and funded by Agency for Healthcare Research and Quality (AHRQ, 2017)
- CUSP can improve teamwork and safety culture and help clinical teams learn from mistakes through the integration of safety practices into daily work (AHRQ, 2017)

References:

[•] AHRQ. 2017. Learn about CUSP. Agency for Healthcare Research and Quality, <u>http://www.ahrq.gov/professionals/education/curriculum-tools/cusptoolkit/modules/learn/index.html</u>

[•] Rosenthal VD. Central line-associated bloodstream infections in limited-resource countries: a review of the literature. Clin Infect Dis. 2009 Dec 15;49(12):1899-907.



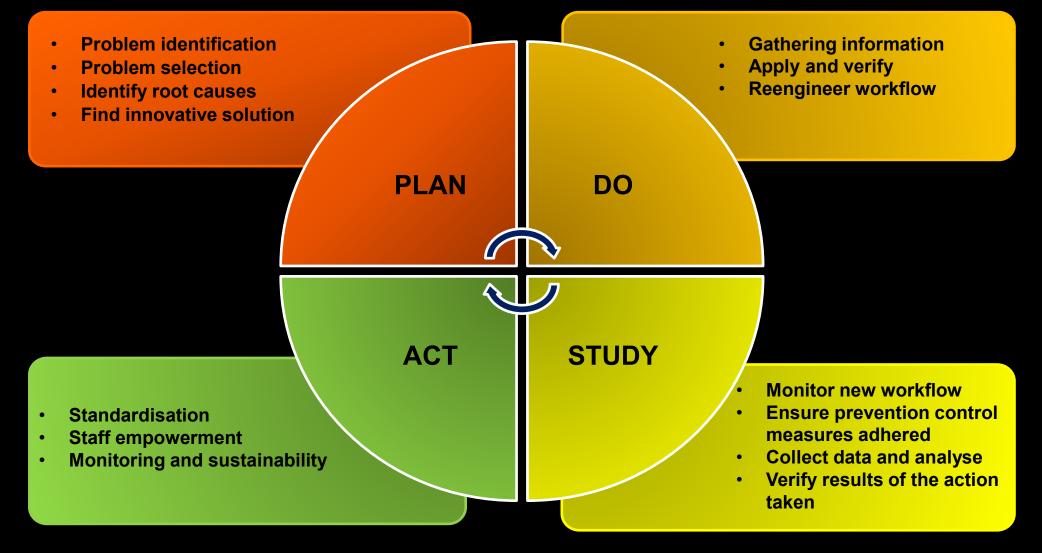
• To evaluate the implementation of CUSP for the reduction of PICC-associated bloodstream infections (BSI)

AIM

<5 per 1000 catheter days

(target of rate was determined by guidelines set by Ministry of Health, Malaysia)

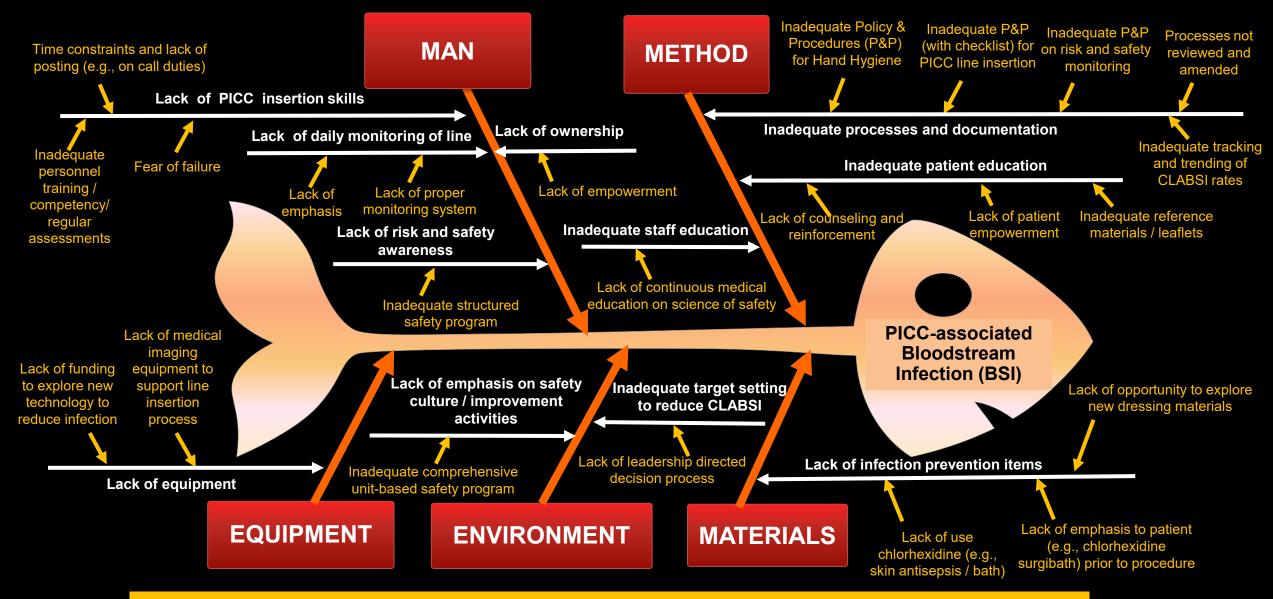
PDSA PROCESS ANALYSIS



METHODOLOGY

CUSP dovetails with and supports a range of quality and safety improvement models such as Plan-Do-Study-Act (PDSA)
 Cycles (AHRQ 2017)

METHODOLOGY ISHIKAWA – CAUSE AND EFFECT ANALYSIS



Fishbone / Ishikawa diagram for possible causes of PICC-associated BSI

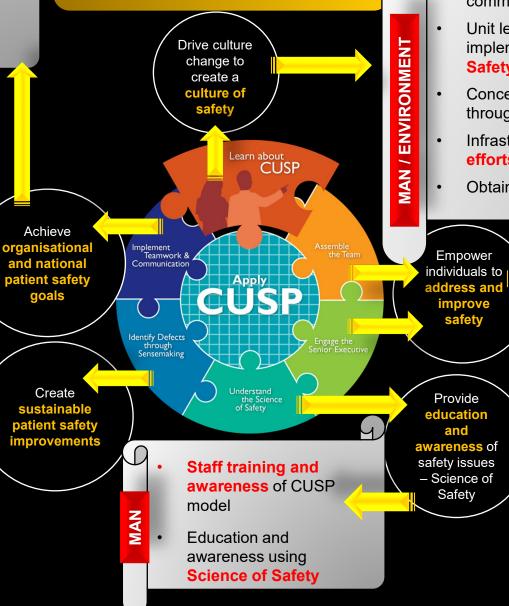
/ **MATERIALS**

MAN / METHOD

Goals of reducing **hospital acquired infections (HAI)** announced

- Target set <5 per 1000 catheter days (adopted from MOH, Malaysia)
- Performance data was transparently shared during CQA-HAI meetings
- Analyzed cause and effects using Ishikawa (Fishbone) diagram
- A series of interventions implemented:
- Reengineer PICC workflow
 - Patient Education (PICC Patient Information Leaflet)
 - Chlorohexidine bath prior to PICC procedure
 - Chlorohexidine skin antisepsis (monitoring checklist)
 - Hand hygiene and maximal sterile barrier precautions (monitoring checklist)
 - Standardized dressing
 - Safety rounds established by Interventional Radiology team (24 hours and 48 hours) post insertion
 - Daily assessment of line at ward (monitoring checklist)
- Explore new **technology** / medical imaging **units** for central line insertion
- Process and progress evaluation (e.g., analyses and improvement activities)

METHODOLOGY APPLY CUSP MODEL



 Organizational level, clinical quality assurance (CQA) committee formed.

- Unit level, the CUSP model applied using an implementation science framework (Science of Safety)
- Concerted efforts initiated to drive culture change through CUSP model awareness program
- Infrastructure initiated to support **quality improvement** efforts
- Obtain leadership commitment

ENVIRONMENT

MAN / METHOD /

CUSP implemented with teambased approach – collaboration effort of medical imaging department with infection control department and a surgical ward

CUSP team formed - created coordinating team and engaging clinical department staff, including

- radiologists
- infection control physician
- radiographers
- medical doctors
- nurses (from medical imaging, infection control team and surgical ward)

METHODOLOGY

CUSP TEAM - HOW FINAL SOLUTION WAS DETERMINED?

Root Cause(s)

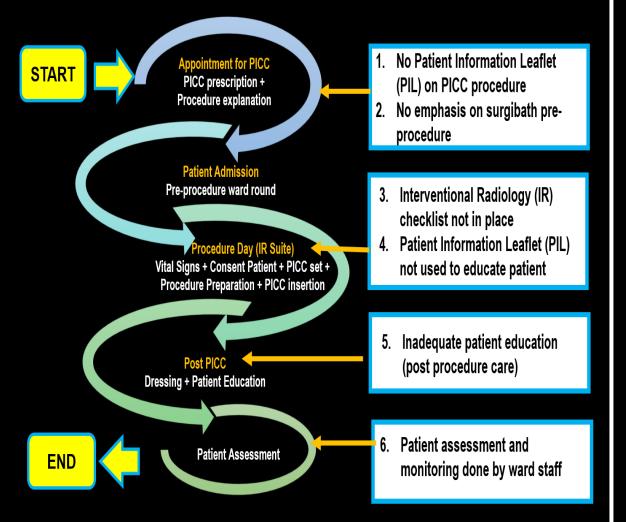
Solutions / Interventions

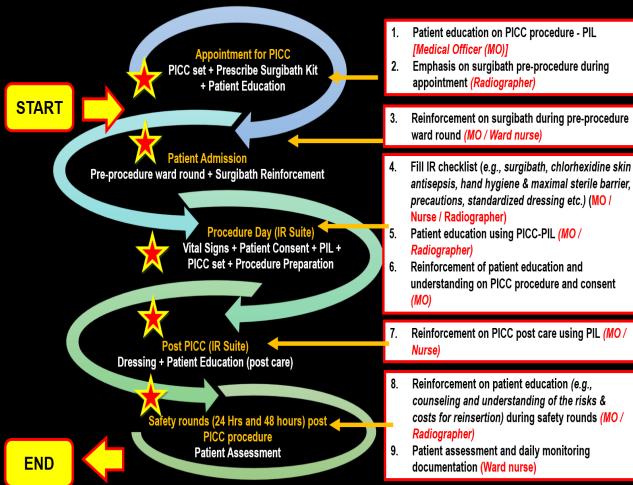
METHOD	1. Inadequate processes and documentation	 Prepare new Standard Operating Procedures Prepare checklist for monitoring and documentation 	5
	 Inadequate patient education Inadequate staff education 	 Staf education and awareness on science of safety Patient education – use Patient Information Leaflet (PIL) to aid explanation and understanding 	Ì
MAN	 Lack of PICC insertion skills Lack of daily monitoring line Lack of ownership 	 More opportunity for personnel to learn skills (more clinical postings) A proper daily monitoring system in Electronic Medical Record (EMR) for documentation and data analysis Staff empowerment initiatives (dedicated team with appointed team leader) 	
EQUIPMENT	 Lack of funding to explore new technology Lack of equipment to guide the central line insertion process (existing unit is shared with other clinical areas) 	 Procure a new ultrasound unit To secure grants / fundings Rejected due to lack of funding 	× ×
ENVIRONMENT	 Lack of emphasis on safety culture / improvement activities Inadequate safety programme Inadequate target setting to reduce CLABSI 	 To apply Comprehensive Unit-Based Safety Program (CUSP) To map and conduct improvement activities following the CUSP model Leadership buy in – set target rate based on guidelines Goals of reducing Hospital Acquired Infections (HAI) announced 	
MATERIALS	 Lack of infection prevention items Lack of use of antisepsis solutions items Lack of opportunity to explore new dressing materials 	 Reengineer workflow Apply chlorhexidine skin antisepsis and bath before procedure Compliance to hand hygiene and maximal sterile barrier precautions 	

METHODOLOGY INTERVENTION - REENGINEER PICC WORKFLOW



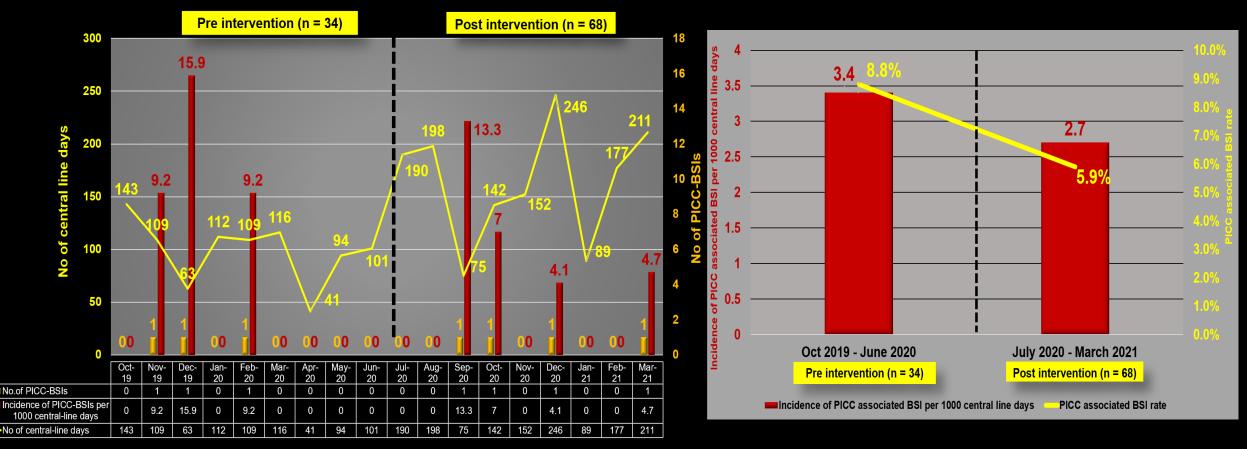
POST INTERVENTION







PERIPHERALLY INSERTED CENTRAL CATHETERS (PICC) ASSOCIATED BLOODSTREAM INFECTIONS



Following CUSP intervention:

- PICC-associated BSI rates had reduced from 3.4 per 1,000 central line days pre intervention to 2.7 per 1,000 central line days post intervention.
- Correspondingly, BSI rate had reduced from 8.8% to 5.9%.



- CUSP intervention was effectively implemented, and reduced BSI associated with PICC-lines inserted at a medical imaging department of a teaching hospital.
- Such interventions should be considered in other medical imaging departments, as it involves minimal cost with potentially large impact on PICC-associated BSI which are potentially lifethreatening.
- It is believed that the results of this quality improvement study will improve healthcare and safety practices, which will be manifested in measurably better outcomes for patients.





- Expand the CUSP model to include other wards in this hospital
- Culture of continuous improvement to reduce CLABSIs
- Aim for **ZERO** PICC-associated BSIs