



Present

# Exhibit Measurement Made Easy

# How to Budget, Manage Costs, Measure and Report Exhibiting Performance and Return on Investment

#### Webinar Discussion Points

- 1. Exhibiting ROI can it be measured?
- 2. Budgeting for exhibiting success
- 3. Where the tradeshow dollar goes
- 4. Tradeshow performance metrics
- 5. Reporting tradeshow performance and results to management

An effective exhibit program should...



- 1. Can tradeshow ROI be measured?
- 2. Do you measure?
- 3. How do you measure?
- 4. What factors most limit ROI?

#### **Prerequisites for Measuring ROI**

 $\Box$ Yes  $\Box$ No  $\Box$ Unsure

□Yes

□No □Unsure

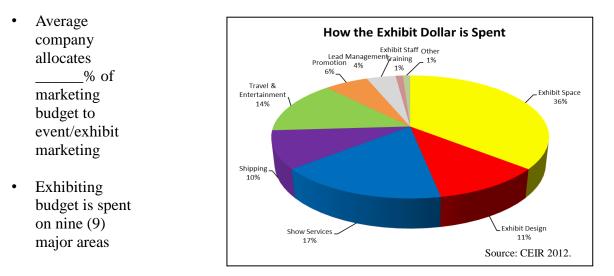
- Develop a "\_\_\_\_\_" versus a "get through" perspective.
- View the exhibiting program as a marketing and sales "\_\_\_\_\_" not an
- ·· \_\_\_\_\_\_.
- Get out of the "logistics trap".
- Invest more time on Critical Exhibiting Success Factors that drive revenue and ROI.
  - 1. **OUTCOMES**: Use Exhibiting by Objectives to support your company marketing and sales objectives and take advantage of the many opportunities shows present.
  - 2. **ATTRACTION**: Develop pre and at-show marketing processes to attract <u>enough</u> of the <u>right</u> people to your exhibit and functions.
  - 3. **EXPERIENCE**: Deliver a high-quality visitor experience that secures a <u>commitment</u> to a next action step with qualified visitors.
  - 4. **FOLLOW-THROUGH**: Follow-up to convert visitor <u>commitments</u> to action, ideally purchasing, and <u>measure</u> results.

# **Measuring Exhibiting ROI**

- Why Measure?
  - Improve your \_\_\_\_\_ in the organization
    - \_\_\_\_\_ program investment
  - Learn how the investment is performing and where to improve
- Benefits of Measuring
  - Accountability for and justification of exhibiting investment.
  - Determine continued participation in a show.
  - Determine level of investment/participation in a show.
  - Identify exhibiting program strengths and weaknesses.
  - Develop benchmarks for comparison and improving performance.
  - Measure and report exhibiting value and return on investment.

### **Budgeting for Exhibiting Success**

- Use zero-based budgeting to justify expenditures.
- Apply tradeshow budgeting rule of thumb.
  - Floor space cost x \_\_\_\_\_
- Budget more for:
- Consider an "allowable marketing cost" per exhibit visitor or Profile Match within total show audience.



## Where the Trade Show Dollar Goes

#### Exhibits

- Consider buying a preowned exhibit
- Consider renting an exhibit
- Negotiate a discount with exhibit house for upfront payment
- Shop material options matte graphics panel vs. high gloss

#### **Staffing & Travel**

**Money** 

Saving

**Tips** 

- Don't bring too many staffers rule of thumb is 1 staffer per 50 square feet (or 2 for a 10x10 exhibit)
- Bundle search online for air/hotel packages
- Consider hotels farther from the convention center
- When negotiating with hotels, ask them to include extras such as breakfast, Wi-Fi, business center services
- Reward frugality to encourage staffers to spend less, offer a percentage rebate to those who stay under their allotted per diem

#### **Installation & Dismantle**

- Avoid weekends try to negotiate with show management to install your booth on a weekday if possible
- Skip the rigging talk with your exhibit designer to see if you can use up lighting to illuminate your overhead elements
- Number your crates according to content, attach a diagram and include detailed construction instructions, along with electrical requirements and repacking instructions

#### **Transportation**

- Switch to models if you have heavy products, consider a lightweight 3-D model or digital models
- Use double-duty components some crates can be repurposed as desks/tables
- Store strategically if you have multiple shows in the same city/region, store some of your properties near that area
- If you do several shows, use the same freight carrier and negotiate volume discounts

#### **Show Services**

- Read the exhibitor service kit. Pay careful attention and meet all deadlines
- Order booth accessories and services in advance
- Look for early-bird registration
- Buy a hand-held carpetshampooing machine, along with a lightweight vacuum and ship them with your exhibit
- Bring your own supplies, such as electrical tape, surge protectors, cleaning supplies, trash cans, etc.

#### Promotion

- Take advantage of show advertising packages when available
- Order promotional items and giveaways well in advance to avoid rush fees and expensive shipping costs
- Print all your pre-show and at-show marketing materials at the same time to get quantity discounts
- Promote your participation using low-cost marketing methods, such as social media, your website, submitting press releases

Additional Sources: Exhibitor Magazine – February 2014 and Trade-Show-Adviser.com

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**Graphics** 

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Design strategically –

strive for 10-20% of

messaging, re-use

remaining graphics

Consider a freelance

Price out graphics to

local advertising or sign

Switch to digital signage

designer/animator and

show-specific

stock photos

shops

### **Tradeshow Performance Metrics**

- 1. Exhibit Interaction Capacity/Utilization
- 2. Exhibit Attraction Efficiency
- 3. Cost Per Interaction (CPI)
- 4. Cost Per Lead (CPL)
- 5. Lead Quantity and Quality
- 6. Potential Value of Leads Captured
- 7. Hard Dollar ROI
- 8. Soft Dollar ROI



#### Metrics You Can Use to Measure Exhibiting Performance and Results

# 1. Exhibit Interaction Capacity/Utilization

| × v                                      | Example | Participant     |
|--|---------|-----------------|
| Exhibiting Hours                         | 31      | i un tronp unit |
| Times Full-Time Exhibit Staff            | 2       |                 |
| Times Interactions per/hr/staffer        | 4       |                 |
| Exhibit Interaction Capacity             | 248     |                 |
| Actual # of Exhibit Interactions         | 155     |                 |
| Divide by Exhibit Interaction Capacity   | 248     |                 |
| Exhibit Capacity Utilization             | 63%     |                 |
| Target: 80 to 100%                       |         |                 |
| 2. Exhibit Attraction Efficiency         |         |                 |
| Actual # of Exhibit Interactions         | 155     |                 |
| Divide by Profile Matches in             |         |                 |
| Show Audience                            | 500     |                 |
| • Job function/title - geography         |         |                 |
| Exhibit Attraction Efficiency            | 31%     |                 |
| Benchmark: 45% (Source: Exhibit Surveys) |         |                 |

#### Metrics You Can Use to Measure Exhibiting Performance and Results

#### **3.** Cost Per Interaction (CPI)

| Total Show Investment                   | <u>\$30,000</u> | \$ |
|---|-----------------|----|
| Divide by # of Interactions             | 155             |    |
| Cost Per Interaction                    | \$194           | \$ |
| Average cost of field sales call: \$596 |                 |    |
| (Source: CEIR)                          |                 |    |

#### 4. Cost Per Lead (CPL)

|                                       | Example         | Participant |
|---------------------------------------|-----------------|-------------|
| Total Show Investment                 | <u>\$30,000</u> | \$          |
| Divide by # Leads                     | 120             |             |
| Cost Per Lead                         | \$250           | \$          |
| Average cost of tradeshow lead: \$360 |                 |             |
| (Source: Exhibit Surveys)             |                 |             |

### 5. Lead Goals, Quantity and Quality

| Lead Goal<br>Total Leads Captured<br>Achievement   | 150<br>120<br>80% of goal                                     |                      |
|--|---|----------------------|
| <ul> <li>% - A Leads</li> <li>% - B Leads</li> <li>% - C Leads</li> </ul> 6. Potential Value of Leads                      | 45%<br>40%<br>15%   |                      |
| Total # Leads<br>Times Average Sale Amount<br><i>Potential Lead Value</i><br>Divided by Show Investment<br>Soft Dollar ROI | 120<br><u>\$5,000</u><br>\$600,000<br>\$30,000<br>\$20 to \$1 | \$<br>\$<br>\$<br>\$ |

#### **Setting Exhibiting ROI Targets**

GOOD: 1-1 payback or 100% ROI BETTER: 3-5 payback or 300-500% ROI BEST: As high as you can go!

# **Two Types of ROI**

**Hard Dollar:** \_\_\_\_\_\_ received that can be credited in full or in part to the show, typically in the form of at-show and/or post-show sales.

> Can be measured in top line revenue or gross margin.

**Soft Dollar:** \_\_\_\_\_\_ received that can be quantified/expressed in numeric terms, typically in the form of money saved.

#### **Return on Investment HARD Dollar Formula & Example\***

|  | Example  | Participant          |  |
|--|--|----------------------|--|
| Revenue From At/Post Show Sales<br>Less Cost of Sales (30% Gross Margin)<br>Gross Margin<br>Less Exhibiting Investment<br>Net Exhibit Profit | \$220,000<br><u>- 140,000</u><br>\$ 80,000<br><u>- 30,000</u><br>\$ 50,000 | \$<br>\$<br>\$<br>\$ |  |
| Net Exhibit Profit<br>Divided by Exhibiting Investment<br>Multiplied by 100<br><i>Return on Investment</i>                                   | <u>\$ 50,000</u><br>\$ 30,000<br>x 100<br>167% ROI                         | \$<br>\$x 100<br>%   |  |

\*These sample calculations are not a promise of a specific ROI, but simply an illustration of a method for calculating exhibiting ROI.

#### **Cost Per Interaction Soft Dollar ROI Contribution Formula & Example\***

| Total Show Investment<br>Divide by # of Exhibit Interactions<br>Cost Per Interaction  | <u>\$ 30,000</u><br>155<br>\$194                                      | \$<br>\$             |
|---|---|----------------------|
| Comparative (Field Sales Call)<br>Less Cost Per Interaction<br>CPI Savings<br>Times # of Interactions<br>Soft Dollar ROI Contribution | \$596<br><u>-\$194</u><br>\$402<br><u>x155</u><br>\$62,310=208%SD/ROI | \$<br>\$<br>\$<br>\$ |

\*These sample calculations are not a promise of a specific ROI, but simply an illustration of a method for calculating exhibiting ROI.

#### Sections to Include In Your Exhibiting Performance & ROI Report

- 1. General Show Information
- 2. Exhibiting Objectives Set and Progress Made Toward
- 3. Exhibit Interaction Capacity/Utilization Cost Per Interaction
- 4. Leads: Goal/Actual, Cost Per Lead, Potential Value of Leads
- 5. Pre & At-Show Marketing: Media, Reach/Response and Effectiveness
- 6. Public Relations and Media Exposure
- 7. Exhibit Design and Effectiveness
- 8. Demonstrations/Presentations
- 9. Hospitality and Sponsored Events
- 10. Key Customers and VIPs Met
- 11. Competitive Summary
- 12. Show Budget vs Actual w/Benchmarks and R.O.I.
- 13. Lessons Learned & Recommendations for Next Show

#### What were the three most important ideas you learned in this webinar?

| 1  | <br> | <br> |  |
|----|------|------|--|
| 2  |      |      |  |
| 3. |      |      |  |
|    | <br> | <br> |  |

#### **RSNA Commitment to Exhibitor Education & Success**

- Online Exhibitor Success Center:
  - Live and re-playable webinars
  - "How-to" exhibiting articles
  - Frequently Asked Questions
  - Access at: <u>http://www.rsna.org/Exhibitor\_Education\_Center.aspx</u>